

1	<b>THE MUNICIPALITY OF THORNE</b>		
2	<b>BUDGET ESTIMATES</b>		
3	<b>OPERATING ACTIVITIES FOR FISCAL PURPOSES</b>		
4	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
5			
6		<b>Budget 2019</b>	<b>%</b>
7			
8	<b>REVENUE</b>		
9	Tax revenue	811,122	68.45%
10	Grants in lieu of taxes	1,686	0.14%
11	Transfers	321,419	27.12%
12	Assessment of rights	33,260	2.81%
13	Interest	13,715	1.16%
14	Other revenue	3,800	0.32%
15			
16		<b>1,185,002</b>	
17			
18	<b>OPERATING EXPENSES</b>		
19	General administration	349,734	29.16%
20	Public security	207,261	17.28%
21	Transportation	397,429	33.14%
22	Environmental health	70,072	5.84%
23	Urban planning and regional development	57,482	4.79%
24	Recreational and cultural activities	8,542	0.71%
25	Costs of financing	4,984	0.42%
26			
27		<b>1,095,504</b>	
28			
29			
30	<b>Surplus (deficit) for the period before reconciliation</b>	<b>89,498</b>	
31			
32	<b>RECONCILIATION</b>		
33	<b>Financing</b>		
34	Payment of long term debt	(64,830)	5.41%
35			
36	<b>Appropriations</b>		
37	Investing activities (Capital assets)	(39,000)	3.25%
38	Unappropriated accumulated surplus	14,332	
39			
40		<b>(89,498)</b>	
41			
42			
43	<b>Surplus (deficit) for the year</b>	<b>0</b>	
44			
45			
46			
47			
48			
49			
50			
51			
52			
53			
54			
55			
56			
57			
58			
59			
60			

61	<b>THE MUNICIPALITY OF THORNE</b>	
62	<b>BUDGET ESTIMATES</b>	
63	<b>ANALYSIS OF REVENUE</b>	
64	<b>PERIOD ENDED DECEMBER 31, 2019</b>	
65		
66		<b>Budget 2019</b>
67		
68	<b>TAX REVENUE</b>	
69	Taxable valuation of \$130,826,100 x \$0.62/\$100 (\$0.61/\$100 in 2018)	<b>811,122</b>
70		
71	<b>GRANTS IN LIEU OF TAXES</b>	
72	<b>Government of Quebec</b>	
73	Public lands grant	<b>1,686</b>
74		
75	<b>TRANSFERS</b>	
76	<b>Conditional transfers</b>	
77	Road maintenance grant	317,012
78	Recycling grant	907
79	Garbage grant	3,500
80		
81		<b>321,419</b>
82		
83	<b>SERVICES PROVIDED</b>	
84	Fire services - other municipalities	<b>3,500</b>
85		
86		
87	<b>ASSESSMENT OF RIGHTS</b>	
88	Licences and permits	2,500
89	Transfer duties	17,000
90	Dump fees	11,000
91	Trailer permits	2,760
92		
93		<b>33,260</b>
94		
95	<b>FINES</b>	
96	MRC fines	<b>100</b>
97		
98		
99	<b>INTEREST</b>	
100	Interest on tax arrears	13,115
101	Bank interest	600
102		
103		<b>13,715</b>
104		
105	<b>OTHER REVENUE</b>	
106	Other revenue	300
107	Scrap metal	3,500
108		
109		<b>3,800</b>
110		
111		
112		
113		
114		
115		
116		
117		
118		
119		
120		

121	<b>THE MUNICIPALITY OF THORNE</b>	
122	<b>BUDGET ESTIMATES</b>	
123	<b>ANALYSIS OF EXPENSES</b>	
124	<b>PERIOD ENDED DECEMBER 31, 2019</b>	
125		
126		<b>Budget 2019</b>
127		
128	<b>GENERAL ADMINISTRATION</b>	
129	<b>Legislation</b>	
130	Mayor and Councillors - remuneration	36,450
131	Mayor and Councillors - allowance	16,641
132	Mayor and Councillors - employer's share	2,522
133	Mayor and Councillors - Csst	225
134	Mayor and Councillors - travel, convention, representation	3,500
135	Mayor and Councillors - code books	500
136		
137		<b>59,838</b>
138		
139	<b>Financial and administrative management</b>	
140	Director general - salary	50,000
141	Director general - overtime	2,800
142	Director general - employee benefits	7,500
143	Director general - pension plan (3%)	1,584
144	Director general - travel and convention	1,750
145	Director general - training	1,000
146	Assistant secretary - wages	30,000
147	Assistant secretary - employer's share	4,200
148	Assistant secretary - pension plan (3%)	900
149	Assistant - travel	325
150	Assistant - training	1,000
151	Association fees and bond	1,150
152	Audit fee	10,514
153	Accounting support services	11,024
154	Telephone and internet	3,200
155	Communication - license	315
156	Communication - maintenance and upgrade	250
157	Postage	2,400
158	Public notices	2,700
159	Website	900
160	Office supplies	2,400
161	Deeds	400
162	Software maintenance contract	4,900
163	Office equipment maintenance and lease	3,300
164	Office maintenance	1,200
165	Insurance on contents	239
166	Csst annual fee	65
167	Rent	6,000
168	Cell phones	900
169		
170		<b>152,916</b>
171		
172	<b>Assessment</b>	
173	M.R.C. share - assessment	<b>58,406</b>
174		
175		
176		
177		
178		
179		
180		

181	<b>THE MUNICIPALITY OF THORNE</b>	
182	<b>BUDGET ESTIMATES</b>	
183	<b>ANALYSIS OF EXPENSES</b>	
184	<b>PERIOD ENDED DECEMBER 31, 2019</b>	
185		
186		<b>Budget 2019</b>
187		
188	<b>GENERAL ADMINISTRATION (continued)</b>	
189	<b>Other</b>	
190	Legal fees	10,000
191	Liability insurance	4,492
192	Errors and omissions insurance	545
193	M.R.C. share - administration	61,537
194	F.Q.M. fees	1,000
195	Donations	1,000
196		
197		<b>78,574</b>
198		
199	<b>Total administration</b>	<b>349,734</b>
200		
201	<b>PUBLIC SECURITY</b>	
202	<b>Police protection</b>	
203	Government of Quebec	<b>103,500</b>
204		
205	<b>Fire protection</b>	
206	Firemen recognition	4,000
207	Fire chief wages	16,000
208	Firemen wages	13,600
209	Fire - intermunicipal agreement	5,000
210	Firemen training remuneration	5,000
211	Firemen course fees	4,000
212	Firemen - employer's share	800
213	Fire chief and firemen - travel	500
214	Fire hall - hydro (58.2%)	1,750
215	Fire hall - heat	4,000
216	Fire hall - insurance	1,200
217	Fire hall - maintenance	1,000
218	Fire equipment maintenance	3,000
219	Fire vehicles - fuel	1,000
220	Fire vehicles - licenses	2,800
221	Fire vehicles - insurance	2,367
222	Fire vehicles - maintenance	3,000
223	Fire supplies	1,500
224	Fire hydrant expense	8,000
225	Firemen equipment	8,000
226	Fire telephone	1,200
227	Emergency telephone - 911	1,500
228	Fire - M.R.C. share	6,229
229	House inspections	2,000
230		
231		<b>97,446</b>
232		
233	<b>Other</b>	
234	Animal control - M.R.C. share	5,115
235	Beaver control	1,200
236		
237		<b>6,315</b>
238		
239	<b>Total public security</b>	<b>207,261</b>
240		

241	<b>THE MUNICIPALITY OF THORNE</b>	
242	<b>BUDGET ESTIMATES</b>	
243	<b>ANALYSIS OF EXPENSES</b>	
244	<b>PERIOD ENDED DECEMBER 31, 2019</b>	
245		
246		<b>Budget 2019</b>
247		
248	<b>TRANSPORTATION</b>	
249	<b>Municipal roads</b>	
250	Wages	104,455
251	Employer's share	14,733
252	Pension plan (3%)	3,200
253	Travel expense	1,500
254	Culverts	3,000
255	Calcium	5,000
256	Equipment rentals	10,000
257	Sweeping	3,500
258	Sand, gravel and asphalt	15,000
259	Vehicles - fuel	22,000
260	Vehicles - licences	5,500
261	Vehicles - insurance	2,893
262	Vehicles and equipment - maintenance	40,000
263	Garage - insurance (41.8%)	750
264	Garage - electricity	1,250
265	Garage - heat	3,000
266	Garage - maintenance	2,000
267	Training	1,000
268	Road supplies and tools	7,000
269	Civic number supplies	500
270	Professional services	1,500
271		
272		<b>247,781</b>
273		
274	<b>Snow removal</b>	
275	Contract	<b>139,648</b>
276		
277	<b>Street lighting</b>	
278	Electricity	<b>8,500</b>
279		
280	<b>Traffic</b>	
281	Road signs	<b>1,500</b>
282		
283	<b>Total transportation</b>	<b>397,429</b>
284		
285	<b>ENVIRONMENTAL HEALTH</b>	
286	<b>Domestic garbage</b>	
287	Wages	30,949
288	Employer's share	4,806
289	Waste disposal contract	17,000
290	Supplies and fees	1,500
291	Waste management - M.R.C. share	10,257
292	Solar power waste transfer station	1,500
293		
294		<b>66,012</b>
295		
296		
297		
298		
299		

300	<b>THE MUNICIPALITY OF THORNE</b>		
301	<b>BUDGET ESTIMATES</b>		
302	<b>ANALYSIS OF EXPENSES</b>		
303	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
304			
305		<b>Budget 2019</b>	
306			
307	<b>ENVIRONMENTAL HEALTH (continued)</b>		
308	<b>Secondary materials</b>		
309	Recycling - pickup		4,000
310	Recycling - pickup (other)		60
311			
312			<b>4,060</b>
313			
314	<b>Total environmental health</b>		<b>70,072</b>
315			
316	<b>URBAN PLANNING AND REGIONAL DEVELOPMENT</b>		
317	M.R.C. share - planning		41,447
318	Association fees (COMBEQ)		425
319	Building permits and supplies		650
320	Course fees and training		500
321	By-law enforcement officer - travel		600
322	By-law enforcement officer - contract		12,000
323	By-law enforcement officer - employee benefits		1,560
324	Committees		300
325			
326	<b>Total urban planning and regional development</b>		<b>57,482</b>
327			
328			
329	<b>RECREATIONAL AND CULTURAL ACTIVITIES</b>		
330	Recreation expense		5,000
331	Outdoor toilet expense		350
332	Library		1,450
333	Educational bursary		1,000
334	Cultural		200
335	Park/rink insurance		42
336	Picnic furniture		500
337			
338	<b>Total recreational and cultural activities</b>		<b>8,542</b>
339			
340			
341	<b>COSTS OF FINANCING</b>		
342	<b>Other costs of financing</b>		
343	Interest - Case Backhoe		631
344	Interest - Fire vehicle		853
345	Bank charges/other interest charges		3,500
346			
347	<b>Total costs of financing</b>		<b>4,984</b>
348			
349	<b>FINANCING</b>		
350	Capital payments - backhoe		24,316
351	Capital payments - fire vehicle		40,514
352			
353	<b>Total financing</b>		<b>64,830</b>
354			
355			
356			
357			
358			
359			
360			

361			
362	<b>THE MUNICIPALITY OF THORNE</b>		
363	<b>BUDGET ESTIMATES</b>		
364	<b>ANALYSIS OF EXPENSES</b>		
365	<b>PERIOD ENDED DECEMBER 31, 2019</b>		
366			
367		<b>Budget 2019</b>	
368			
369	<b>APPROPRIATIONS</b>		
370	<b>Investing activities</b>		
371	SCBA equipment	3,000	
372	Emergency van	33,000	
373	Air tank fill station	3,000	
374			
375	<b>Total investing activities</b>	<b>39,000</b>	
376			
377			
378			
379			
380			
381			
382			
383			
384			
385			
386			
387			
388			
389			
390			
391			
392			
393			
394			
395			
396			
397			
398			
399			
400			
401			
402			
403			
404			
405			
406			
407			
408			
409			
410			
411			
412			
413			
414			
415			
416			
417			
418			